

DIRECTOR OF CENTRAL INTELLIGENCE
Security Committee

SECOM-D-361

2 October 1980

NOTE FOR: Chairman, SECOM

STATINTL FROM: [REDACTED]
Executive Secretary

SUBJECT: Your 6 October 1980 [REDACTED] Material

STATINTL

STATINTL 1. Over 400 government contracting and monitoring officers
are scheduled to spend the day 6 October learning about [REDACTED] STATINTL
The DCI will address the group after lunch. You are scheduled
to speak from 1520 hours to 1535 hours. You will follow
[REDACTED] on the [REDACTED] who follows Poirier on [REDACTED] Industrial
STATINTL considerations. Your topic is [REDACTED] Perspectives from the
STATINTL DCI's [REDACTED] Security Officer. You will be introduced by
[REDACTED] staff, who is Chairman of
the day.

STATINTL 2. Attached is a suggested text. It incorporates the
only suggestion from [REDACTED] that you refer to the concept
of common procedures called for under [REDACTED] STATINTL

STATINTL 3. Your audience is largely the military. They are
here for education. They are not antagonistic or negative.
They have no questions for you to answer. You are not on the
panel established for the Q&A period of the day. You are of
course welcome to join that panel ([REDACTED] [REDACTED]) ATISTAT
STATINTL [REDACTED]

STATINTL

Attachment

ILLEGIB

STATINTL

[] PERSPECTIVE OF THE DCI'S [] SECURITY OFFICER

STATINTL

STATINTL INTRODUCTION BY:

[]

I HAVE BEEN DIRECTOR OF SECURITY FOR THE CENTRAL INTELLIGENCE AGENCY FOR THE PAST SIX MONTHS.

CONCOMMITANT WITH THAT APPOINTMENT I BECAME THE CHAIRMAN OF THE DCI'S SECURITY COMMITTEE AND THE DCI'S [] SECURITY OFFICER. STATINTL

THESE THREE ROLES INTERMINGLE AS THEY TOUCH [] AND OFFER ME A RATHER UNIQUE VIEW OF SCI IN THE INTELLIGENCE COMMUNITY. STATINTL

FIRST - AS THE DIRECTOR OF THE CIA'S OFFICE OF SECURITY I SERVE AS THE HEAD OF THE SECURITY EFFORT OF THE CENTRAL INTELLIGENCE AGENCY. AMONG MY TASKS IS THE ONE THAT CALLS FOR ME TO ASSIGN CAREER SECURITY OFFICERS TO MAJOR CIA DIMENSIONS OF THE SCI WORLD IN BOTH GOVERNMENT AND INDUSTRY. I SEE THAT IN MANY CASES IT WILL BE LOGICAL AND APPROPRIATE TO APPOINT THEM AS COMPONENT [] SECURITY OFFICERS. STATINTL

THE OFFICE OF SECURITY PROVIDES THE SECURITY ADVISOR TO THE DIRECTOR OF THE NRO.

THE HFIB WORKING GROUP ON COMPARTMENTATION - WHICH DRAFTED THE PROPOSALS THAT ARE EMERGING AS THE [] SPECIAL ACCESS PROGRAM - HAD AN OFFICER FROM THE OFFICE OF SECURITY AS ITS SECURITY ADVISOR. STATINTL

STATINTL

THE SECURITY ADVISOR TO THE CURRENT [] STEERING GROUP
IS AN OS CAREER SECURITY OFFICER AND FINALLY THE DEPUTY CHIEF OF
THE [] CONTROL STAFF IS AN OFFICER FROM MY OFFICE ASSIGNED TO
WORK WITH []

THE OFFICE OF SECURITY PROVIDES AS A SERVICE OF COMMON
CONCERN THE [] PROGRAM. [] THE PREVIOUS SPEAKER
WHO JUST DESCRIBED THAT PROGRAM IS ONE OF MY CAREER SECURITY OFFICERS.

FURTHER, [] WILL DRAW ON MY PEOPLE IN CONNECTION WITH
A LARGE NUMBER OF SECURITY BRIEFINGS, FACILITY INSPECTIONS, DOCUMENT
CONTROL WORK AND GENERAL SECURITY REQUIREMENTS. THESE ACTIVITIES
HAVE TO BE PROVIDED NOT ONLY IN CIA AND WITH ITS CONTRACTORS BUT ALSO
WITH ALL NON-NFIB DEPARTMENTS AND AGENCIES PARTICIPATING IN THE
[] PROGRAM.

SECOND - AS THE CHAIRMAN OF THE DCI'S SECURITY COMMITTEE I AM A
MEMBER OF THE [] STEERING GROUP AS ARE THE CHAIRMEN OF THE
DCI COMMITTEE ON IMAGERY REQUIREMENTS AND EXPLOITATION AND SIGINT
COMMITTEE.

THIRDLY - I AM THE DCI'S [] SECURITY OFFICER. THE MEMORANDUM
OF APPOINTMENT FROM THE DIRECTOR OF CENTRAL INTELLIGENCE IS SHORT,
IT SAYS:

"I AM APPOINTING YOU AS THE DCI'S [] SECURITY OFFICER.

"IN THAT ROLE, I LOOK TO YOU TO ASSIST ME IN SERVING
AS THE EXECUTIVE AGENT FOR THE NATIONAL SECURITY COUNCIL IN ALL
ASPECTS OF SECURITY ASSOCIATED WITH ESTABLISHING AND OPERATING
[] THROUGHOUT THE INTELLIGENCE COMMUNITY AND IN NON-NFIB AGENCIES
PARTICIPATING IN THE [] SPECIAL ACCESS CONTROL SYSTEM.

STATINTL "I DIRECT THAT YOUR EFFORTS IN THIS REGARD BE IN CONCERT
WITH THOSE OF [REDACTED] MY SPECIAL ASSISTANT FOR
COMPARTMENTATION."

I AM PARTICULARLY MINDFUL OF THE CHARGE TO CARRY OUT MY
TASKS IN CONCERT WITH THOSE OF [REDACTED] AND I ASSURE HIS STATINTL
THAT I WILL MOST HAPPILY SEEK HIS COUNSEL AND ASSISTANCE AS OFTEN
AS I CAN.

STATINTL THE ROLE OF [REDACTED] SECURITY OFFICER HAS LOGICAL PRECEDENCE
STATINTL FOR THE DIRECTOR OF SECURITY, CIA. HE HAS SERVED AS THE DCI'S
SECURITY OFFICER IN OTHER SCI ENDEAVORS. HE HAS BEEN THE DCI'S
[REDACTED] SECURITY OFFICER SINCE INCEPTION OF THAT PROGRAM AND THE
DCI'S TALENT SECURITY OFFICER SINCE 1962.

STATINTL THE [REDACTED] SECURITY FEATURES SPRING LARGELY FROM THE BEST
OF THESE TWO SCI SPECIAL ACCESS PROGRAMS AND FROM THE SI SYSTEM.

STATINTL THE MAJOR FOCUS OF [REDACTED] IS TOWARD AN IMPROVED SYSTEM
OF SECURITY TO PROTECT OUR EXTRA SENSITIVE INTELLIGENCE SOURCES
AND METHODS.

ITS AIM IS TO PROVIDE A COMMON SET OF POLICY GUIDES AND
IMPLEMENTING PROCEDURES.

THE PRESIDENTIAL DIRECTIVE OF 10 JANUARY 1980 SPEAKS
SPECIFICALLY TO THIS REQUIREMENT. IT SAYS IN PART:

"UNIFORM SECURITY STANDARDS ESTABLISHED BY THE DIRECTOR
OF CENTRAL INTELLIGENCE WILL GOVERN ACCESS TO, DISTRIBUTION OF AND
PROTECTION OF INTELLIGENCE SOURCES AND METHODS, SUBJECT TO ANY
SPECIFIC STATUTORY REQUIREMENTS APPLICABLE TO ANY DEPARTMENT OR
AGENCY.

STATINTL

WHILE THE FOCUS IS NARROWER, ADDRESSING AS IT DOES []
THIS CHARGE IS NOT MUCH DIFFERENT THAN THE TASK GIVEN TO THE DCI
IN E.O. 12036 TO:

"ENSURE THE ESTABLISHMENT BY THE INTELLIGENCE COMMUNITY
OF COMMON SECURITY AND ACCESS STANDARDS FOR MANAGING AND HANDLING
FOREIGN INTELLIGENCE SYSTEMS, INFORMATION AND PRODUCTS" AND
TO THE SENIOR OFFICIALS OF THE INTELLIGENCE COMMUNITY TO:

"PROTECT INTELLIGENCE AND INTELLIGENCE SOURCES AND
METHODS CONSISTENT WITH GUIDANCE FROM THE DIRECTOR OF CENTRAL
INTELLIGENCE AND THE NSC."

THE DCI'S SECURITY COMMITTEE, WITH REPRESENTATION FROM
ALL DEPARTMENTS AND AGENCIES ON THE NATIONAL FOREIGN INTELLIGENCE
BOARD IS WORKING ON REVIEW OF SECURITY POLICIES AND PROCEDURES.
WE HAVE COMPLETED AND HAVE READY FOR PUBLICATION A SET OF PHYSICAL
SECURITY STANDARDS FOR PROTECTION OF [] WE HAVE JUST COMPLETED
A REVIEW OF PERSONNEL SECURITY BACKGROUND INVESTIGATIONS AS THEY MAY
IMPINGE ON THE PERSONNEL SECURITY CRITERIA FOR ACCESS TO []
AM PLEASED TO REPORT THAT THESE REVIEWS AND ACTIONS DO NOT PORTENT
NEED FOR ANY MAJOR CHANGES IN THE WAY WE HAVE BEEN DOING BUSINESS.
THOSE CHANGES THAT HAVE BEEN AND WILL BE MADE IN BASIC POLICY WILL
FOSTER AND ENCOURAGE DEPARTMENTAL ADOPTION OF COMMON STANDARDS AND
PROCEDURES AS THEY IMPLEMENT THE [] SPECIAL ACCESS PROGRAM, STATINTL

ILLEGIB []
THE TRAPPINGS, COVER SHEETS AND STAMPS MAY DIFFER FROM
WHAT WE ARE ACCUSTOMED TO SEEING. BUT THE SECURITY GOALS STAY THE
SAME. THE SECURITY PROCEDURES THAT WE COME TO ADOPT TOGETHER WILL
MAKE IT EASIER FOR ALL OF US TO HAVE A CLEARER UNDERSTANDING OF
WHAT WE ARE ABOUT. IT WILL MAKE IT EASIER FOR YOU WITH YOUR SPECIALIZED

STAT



I ENCOURAGE YOU TO SPEND TIME LEARNING WHAT [] IS. STATINTL
IF YOU HAVE QUESTIONS, DON'T HESITATE TO ASK THEM. ONLY IF WE KNOW
YOUR PROBLEMS CAN WE TRY TO ADDRESS AND PROVIDE A VIABLE RESPONSE
TO THEM.

A MAJOR MOTIVATION TOWARD THE ADOPTION OF [] HAS STATINTL
BEEN THE TREMENDOUS GROWTH IN THE CURRENT SCI COMMUNITY. OUR
DATA BASE OF PERSONNEL WITH ANY SCI APPROVAL NOW IS IN EXCESS

STATINTL



STAT

STATINTL

OVER THE PAST 20 YEARS, WE HAVE SEEN UNPRECEDENTED GROWTH IN
THE NUMBERS OF PERSONNEL WITH SCI ACCESSES, NUMBERS OF PERSONNEL
WITH SCI ACCESSES, A FACT WHICH REFLECTS BOTH THE SUCCESS AND
TECHNOLOGICAL INNOVATION OF THIS COUNTRY'S TECHNICAL INTELLIGENCE
COLLECTION EFFORT AS WELL AS THE HIGH PRICE WE PAY FOR THAT
SUCCESS.

STAT



STATINTL

[] ATTEMPTS TO DO JUST THAT, BY ESTABLISHING UNIFORM STANDARDS FOR PHYSICAL AND PERSONNEL SECURITY AND BY SETTING FIRM AND CLEARLY UNDERSTOOD THRESHOLDS FOR THE KINDS OF INFORMATION THAT REQUIRE COMPARTMENTATION.

IT IS THE INTENT OF [] BY ENCOURAGING THE EXISTING STATINTL MECHANISMS FOR DECOMPARTMENTATION, TO ALLOW INTELLIGENCE PRODUCT TO FLOW MORE EASILY TO THE CONSUMER IN COLLATUAL CLASSIFIED FORMAT, WITH GENERIC SOURCE ATTRIBUTION. THIS ONE STEP WHEN ACCOMPLISHED, WILL ALLOW BOTH A WIDER DISSEMINATION OF THE PRODUCT AND A SMALLER NUMBER OF PERSONNEL WITH SCI APPROVALS.

STATINTL IN THE AREA OF COST - IN WHICH MANY OF YOU AS CONTRACTING OFFICERS WILL HAVE GREAT INTEREST - THE TOTAL COST OF THE ADOPTION OF [] HAS NOT YET BEEN QUANTIFIED, BUT THE INTELLIGENCE COMMUNITY HAS BEEN TASKED TO COME UP WITH ESTIMATES. IT SHOULD BE BORNE IN MIND THAT THE SAME PEOPLE WHO PERFORM SCI DUTIES TODAY IN ANY OF THE CURRENTLY COMPARTMENTED PROGRAMS IN GOVERNMENT OR INDUSTRY - WILL BE THE SAME PEOPLE DOING THE SAME THING IN AN [] MODE - BE THEY REGISTRY CLERKS OR DOCUMENT CONTROL OFFICERS. WE DO EXPECT THE TRANSITION PERIOD TO BE, TO SOME DEGREE, TRAUMATIC SINCE HUMAN NATURE RESISTS STATINTL CHANGE, BUT THE COMMONALTY OF STANDARDS AND POLICIES THAT THE [] SYSTEM ENJOINS SHOULD - OVER TIME - PROVIDE US WITH A MORE COST - EFFECTIVE METHOD OF PROTECTIVE OUR MOST SENSITIVE INTELLIGENCE.

STATINTL
STATINTL I HAVE REVIEWED THE DUTIES OF [] SECURITY OFFICERS AS
SET OUT IN THE [] GOVERNMENT AND INDUSTRIAL MANUALS. THEY ARE
SUFFICIENTLY DETAILED TO PROVIDE EXCELLENT POLICY AND IMPLEMENTATION
GUIDELINES.

STATINTL A TREMENDOUS AMOUNT OF PLANNING AND THOUGHT HAS GONE INTO
THE PREPARATIONS FOR [] PROBABLY NO OTHER PROGRAM OF THIS TYPE
HAS BEEN SERVED SO WELL. AND YET IT WOULD BE FOOLISH TO STATE
CATEGORICALLY THERE WILL NOT BE ANY GLICHES, THAT THE UNEXPECTED
WILL NOT ARISE, THAT THERE ARE NO UNADDRESSED CONTINGENCIES. NO
PROGRAM, BIG OR SMALL, IS WITHOUT THEM.

BUT FOR MY PART I ASSURE YOU THAT I WILL ENCOURAGE THAT
ALL RESPONSES TO YOUR SECURITY NEEDS BE PROMPT AND BE BASED ON
APPLICATION OF COMMON SENSE BALANCED WITH RESPONSIBLE SECURITY
CONSIDERATIONS.

STATINTL I WILL CONTINUE TO WORK TOWARD DEVELOPING UNIFORM
PROCEDURES IN THE AREAS OF PERSONNEL, PHYSICAL AND DOCUMENT SECURITY
SO AS TO CAPITALIZE ON THE BEST PROMISES OF [] BUT, I ALSO
ASSURE YOU THAT I WILL DISCOURAGE ANY EFFORTS TO REDUCE SECURITY
TO THE LEAST COMMON DENOMINATOR JUST TO ARRIVE AT UNIFORMITY,
I FEEL YOU SHARE WITH ME THE BELIEF THAT ANY REDUCTION OF OUR
ESSENTIAL SECURITY SAFEGUARDS WOULD BE CONTRARY TO THE INTENT,
THE SPIRIT AND THE LETTER OF [] THE SECURITY POLICIES FOR
STATINTL IMPLEMENTING [] ARE SOUND, BASED AS THEY ARE ON YEARS OF EXPERIENCE
STATINTL WITH SCI PROGRAMS. I KNOW THAT WITHIN A COUPLE OF YEARS []
WILL BE AS ACCEPTABLE AS ANY OF OUR PAST SCI SYSTEMS AND WE

WILL WONDER WHY IT TOOK SO LONG TO REDRESS THE PROBLEMS THAT
WE ALLOWED TO GROW OUT OF PREVIOUS SYSTEMS.

THANK YOU.

22 January 1980

MEMORANDUM FOR: Director of Security

FROM : Director of Central Intelligence

SUBJECT : Appointment as DCI [] Security Officer

25X1A

1. I am appointing you as the DCI's [] Security Officer. (C)

25X1A

2. In that role, I look to you to assist me in serving as the Executive Agent for the National Security Council in all aspects of security associated with establishing and operating [] throughout the Intelligence Community and in non-NFIB agencies participating in the [] Special Access Control System. (C)

25X1A

3. I direct that your efforts in this regard be in concert with those of [] my Special Assistant For Compartmentation. (C)

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